Phase H - Architecture Change Management

Phase H ensures that the architecture achieves its original target business value, by managing changes to the architecture in a cohesive and architected way. Here we ensure that:

- We maintain and follow the architecture lifecycle
- We work within the Architecture Governance Framework
- The Enterprise Architecture Capability meets current requirements

Inputs

Phase H is closely related to the architecture governance processes, and to management of the Architecture Contract between the EA function and business users of the enterprise



Reference Materials

 Any useful architecture reference materials (often from external sources)



Non-Architectural Inputs

• The Request for Architecture Work



Architectural Inputs

- The Organizational Model for EA;
 Tailored Architecture Framework; Request for Architecture Work; Statement of Architecture Work and Architecture Vision
- Populated Architecture Repository, including reusable building blocks
- Architecture Definition Document and Architecture Requirements Specification
- Architecture Roadmap and Implementation and Migration Plan
- Architecture Contract and Implementation Governance Model
- Change Requests for business and technology changes and from lessons learned; Compliance Assessments

Outputs

When the Foundation Architecture needs to be re-aligned with strategy, substantial change is required to components, standards or guidelines for their use that have a significant end-user impact (e.g. regulatory changes), then a refreshment cycle (partial or complete re-architecting) is required, and a new Request for Architecture Work must be issued (to move to another cycle).

Changes are classified as Simplification, Incremental, or Re-Architecting.



Architecture updates and changes to architecture framework and principles (for maintenance changes)



New Request for Architecture Work, to move to another cycle (for major changes)



Statement of Architecture Work, Architecture Contract



Compliance Assessments (updated if necessary)





Steps

The architecture change process determines how changes are to be managed, what techniques are applied, and what methodologies used. It also identifies which phases of the ADM are impacted by changes e.g. changes that affect only migration may be of no interest to architecture development phases.



Establish Value Realization Process



Deploy Monitoring



Manage Risks



Provide Analysis for Architecture Change Management



Develop Change
Requirements to Meet
Performance Targets







Activate the Process to Implement Change



